

CASE STUDY

How Wellfit Turbo Charged Member Engagement with Keepme

Learn how Dubai-based health club operator Wellfit uses Keepme to digitise employee experience and member journeys, introduce gym automation to drive efficiency and efficacy and boost customer loyalty through hyper-personalised member experiences.

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Key Results

60

Keepme automations leveraged 30%

Reduction in dormancy rates

100%

Increase in upgrade revenue

75%

Increase in PT session uptake

Why Wellfit chose Keepme

API

Seamlessly connect to existing membership management systems and other dynamic data silos for the ability to leverage data and information in real-time, leading to improved efficiency, better decisionmaking, and a more personalized experience for members.

360 Visibility

Clear view of member interactions, behavioural triggers and how the team would be able to communicate across sales and marketing activities.

Support & Onboarding

Fast response times and a proactive approach to meeting customer needs through deployment and onboarding to Customer Success and Support.





Keepme Score

Unique score powered by machine learning and member behaviours that would alert the Wellfit team to churn risks and early renewal opportunities.

Wellfit's Use Cases

Club objectives and problems they needed to address



Consolidate Data Sources

Bring data from disparate sources under one roof, including data from their existing membership management software, club visitation data, bookings, workout tracking and more.



Reduce Dormancy Rates

Mitigate future negative impact to club revenue and overall performance caused by high dormancy rates.



Digitize Employee Experience

To streamline data access and simplify team tasks. From reporting to marketing communications, all previously managed across disparate platforms.



Increase Upgrade Revenue

Leverage behavioural triggers to target active user profiles who may be receptive to upgrading from monthly payments.



Optimize New Joiner Revenue

A way to automate a mix of digital and human touchpoints in the member's first 14 days that would give the uptake of ancillary services a higher probability.



Drive 1-3% retention increase

Specificially by hyper-personalizing member journeys and by giving the team more centralized visibility around club communications.

About Wellfit

Wellfit is the operator of four health clubs in Dubai: two large family leisure clubs and two small community clubs, with a total of 9,000+ members. The first club opened in late 2021 and Keepme has been in place since April 2022.

Its two family clubs are "malls of active living for everyone", says Gareth Bacon, head of product, member experience and digital, as he describes an offering that spans gym floor fitness and signature 'club in club' group exercise studios, martial arts and boxing, gymnastics, football, padel, parkour, swimming, track running and more. A popular passport membership allows members to use the facilities at either club.

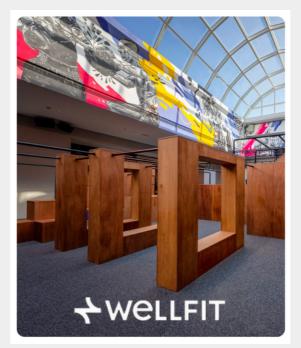
As a result, there are many distinct member journeys, yet extracting and crunching the data to communicate in a relevant way with each member was previously a "laborious and time-consuming process", says Bacon.

"We'd download data dumps from our various CRM systems, categorising members based on things like visit frequency, PT and group exercise participation, then farm that out to gym marketing software systems to design member interactions. Finally it would reach our member experience teams, who would action it all. Understandably they spent a lot of time wondering when and how the data would come to them.

> "So our primary objective with Keepme was to digitise our whole employee experience and make life easier for our teams. Digitising a complete, hyper-personalised member journey has been a great added bonus."



Gareth Bacon Head of Product, Wellfit



4 Venues

9000 Members

Dubai United Arab Emirates

Goal?

"To drive an extra 1–3 per cent member retention."

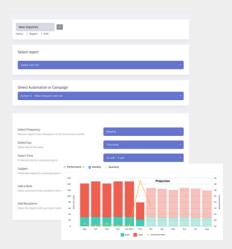


The requirement: A platform that made everything seamless

"Within the gym management software market, there are various solutions that – like Keepme – offer gym automations," says Bacon.

And that matters, because Wellfit's data is drawn from a large number of sources: member management software, of course, including visit data, bookings and so on, but also Spivi performance software in signature group exercise classes, and strength and cardio workout tracking on the gym floor. The result is a rich vein of data around the preferences and actions of all members – and it's all drawn in to Keepme.

"Now, there's no downloading of reports, no uploading of triggers or preparing of communications. It's all one seamless digital process that allows our customer experience teams to focus purely on their interactions with our members."



There's also more visibility around communications, says Bacon. "Compared to the systems we used previously, we now have far greater insight into how our customers are interacting with what we put in front of them.

"The Keepme team is also very open to new ideas and has developed an A/B testing module for us. When we set up an automated piece of communication, we'll be able to deploy two different options. Keepme will then monitor success rates and switch off the one that isn't working as well."

"We've also worked with Keepme to flip some of our gym automations, sending them to our member experience team rather than out to members.



It's new so we're still setting these up, but for example, if a regular customer hasn't been to the facility for 14 days, Keepme will now push a request to our team to call them. Another example would be a sudden drop in a member's Keepme score – the score that tells us how likely that member is to renew at their next opportunity."

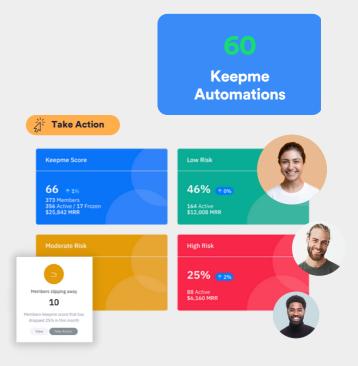
Add gym automations, and keep it simple

It isn't always about picking up the phone, though.

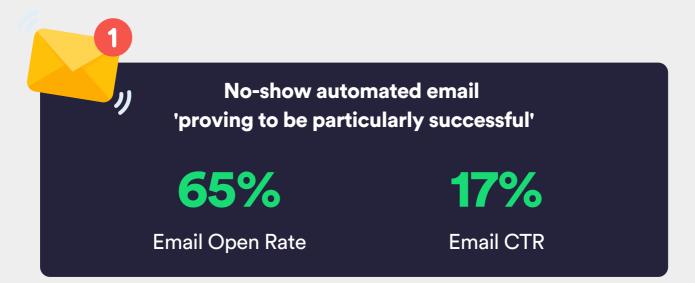
"We're 60 per cent digital, 40 per cent human, with gym automations our primary use of Keepme at the moment," says Bacon.

"It's very easy to set them up using Keepme's drop-down menus and we currently have around 60 member-facing automations in place: everything from our onboarding journey, to a sudden Keepme score drop, to referral requests from high-frequency members and high NPS scorers.

We also build specific gym automations based on members' interests: strength training, for example, and specific types and styles of class. And we're working on journeys to nudge members towards 10 visits a month, which we know is the precursor to high lifetime value.



"Then there's our no-show monthly payment automation. We know from our own analysis that monthly members who don't attend in the first four days of their membership are 80 per cent less likely to make their first payment, so we email no-shows with a café voucher and an invitation to come in for a PT consultation. That's proving to be a particularly successful automation, with a 65 per cent open rate and 17 per cent click-through. Milestone automations are good too: members love things like birthdays and class counts."



"In short, Keepme is allowing us to deliver a seamless and very specific, hyper-personalised member experience, and to track how well the communications are performing."

"It's also encouraging our teams to think outside the box in terms of how we speak to members, although we've learned that it's best to keep gym automations simple.

"Our best results have come from very targeted journeys: offering a specific solution for a specific problem with no more than one or two triggers and touch points. The bigger the automation trail, the less impactful it becomes: open and click-through rates drop."

Wellfit is not currently using Keepme for gym lead generation, but alongside its many gym automations, each club uses Keepme to create monthly campaigns for targeted subsets of medium- and high-risk members.

These members are identified by their Keepme Scores, with scores tracked pre- and post-campaign to measure campaign success. Keepme is also used to measure retention, with the average Keepme Score up from 61 to 71 per cent since Keepme was implemented.



This figure is steadily rising and, says Bacon, was 91 per cent accurate in December's renewals:

"91 per cent of members identified as low-risk did indeed renew."



Big results in a small timeframe

Which brings us to the results, with Bacon spotlighting four KPIs in particular.

The first is member dormancy, which pre-Keepme was 28–30 per cent.

Within 60 days of putting gym automations in place to address this issue, dormancy had dropped by 7 per cent; since June 2022, it has consistently been around 21 per cent.

> "That's another 500–600 members each month back and active in our clubs," says Bacon. "On average, our members now visit us 2.1 times a week.

"Could other factors be at play here? Possibly, although with few outbound calls happening at that time, it would be a huge coincidence for this dormancy improvement not to be down to Keepme's automations.

"Our award-winning member experience team – Member Experience of the Year in the REPs UAE 2023 awards – is certainly fully behind the drive and use of Keepme. Team members are able to carry out their roles more efficiently with Keepme implemented into the business."

The next is uptake of Wellfit's PT taster package. In October 2022, a new journey was implemented to cover new joiners' first 14 days, with a mix of digital and human touch points – a journey that had previously been human-only, with around 20 per cent uptake.

Within a month of adding gym automations to the mix, the uptake had risen to 35 per cent.

"We know that's down to Keepme, because the email calls-to-action trigger tickets for our team to handle," says Bacon.



30%

Reduction in dormancy rates with just 60 days of Keepme Automations



HI (PERSON_FNAME), We're checking in to see if you need any assistance. In your membership account there's a welcome pack with all you need to get started:

Two complimentary guest passes.
Personalised fitness programme.

Our timetable has hundreds of classes per week – from high intensity training to voga, to cycling. Alternatively, a personal trainer can be a great way to establish a tailored programme.

Our concierge team are dedicated to making your training as personal, effective and enjoyable as possible. If you need help arranging anything, just let us know. Kind Regards.

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Increase in PT session uptake

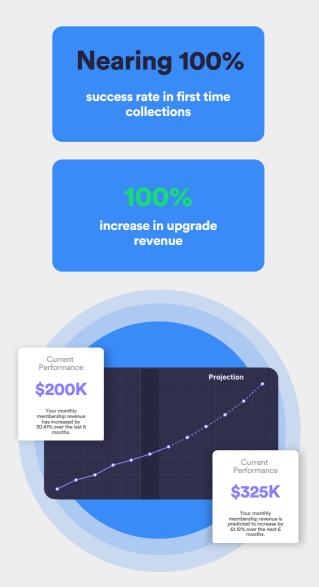
Third is the aforementioned collections improvement, ensuring monthly members make their payments.

"It's a small win, with only around 200 monthly members affected, but with automations in place we're now at almost 100 per cent first time collections. That saves a lot of chasing up by our team."

The final measure is upgrades, as Bacon explains:

"In our market, it's quite common to pay upfront for a whole year, so we built automations to target an active user profile – members we felt would be open to upgrading from monthly payments – and rolled this out late last year. In just three months, we're already up from AED25,000–30,000 to AED50,000–55,000 per month in upgrade revenue."

Summing up his experience with Keepme so far, Bacon concludes:



"It's a pleasure to work with the hugely supportive Keepme team. I'm looking forward to introducing Keepme in the new clubs we'll open this year and next, continuing to improve our gym automations, use the new features coming through – the integration of ChatGPT, for example – and further enhance our understanding of the Keepme Score and how we can positively impact it."







keepme

Want to replicate Wellfit's success?

Book your personalised demo with one of our product experts to learn how.

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